

# COLLEGE REPORT

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European universities have followed two historical patterns of government, the French and the Italian. American colleges saw-saw between the two until the beginning of the nineteenth century and then chose the Italian.

Consider first the French plan. It developed at the University of Paris during its early centuries and spread from there to England and Germany. Its central principle is that academic government belongs in the hands of professors and only of professors.

It makes no provisions for lay participation except in England which early established the office of visitor, the holder of which may be called upon to adjudicate quarrels or, if he is bold enough and strong enough, can visit the institution and propose changes in its procedures.

SINCE THE seventeenth century few visitors have exercised this right which means that the professors of Oxford and Cambridge govern themselves entirely. On three occasions during the past hundred years the National Government has investigated and reorganized both universities.

These investigations and reorganizations have not impaired the principle of the historic French plan which, incidentally, Napoleon destroyed in France. The principle is that faculties are autonomous bodies and that laymen — and the general public — shall have no continuing part in their government. The principle, further, leads to the operational plan of keeping the office of vice chancellor, the chief administrative post, weak. Thus at Oxford the vice chancellor remains in office only three years and at Cambridge only two.

IN GERMAN universities the chief administrator, the Rector Magnificus, has an even shorter tenure — only

if necessary, I understand, to change not a single statute to accomplish his domination of German universities, a fact which meant that German professors had much less real power than the ythought.

I call it the Italian plan, but we got it from the Scottish universities which had copied it from the University of Leyden which in turn had adopted it from the Italian universities.

FOR SEVERAL centuries after the emergence of the Italian universities in the late Middle Ages, students held all their administrative posts, and student legislative bodies established regulations governing the fees to be paid

professors, the length of their lectures, and the fines to be levied against teachers who came to their lecture halls late, who failed to appear on time, and who taught less well than the students thought desirable.

Eventually for a complex of reasons student control waned, and the civil authorities took over by appointing what we would today call boards of trustees, that is, lay bodies of non-academic people. They became the governors of both professors and students. As observed, the University of Leyden, which opened in 1575, adopted this revised Italian plan; and the University of Edinburgh, organized seven years later, fol-

lowed Leyden in employing the same pattern.

EFFORTS OF Harvard and William and Mary to adopt the French system as Oxford and Cambridge had adapted it to their situations failed. Thus we have come to follow essentially the Italian plan in the form that Yale and Princeton in particular copied it from the University of Edinburgh. This scheme gave all the governing power to boards of trustees, professors being in very fact hired men.

But during the nineteenth century professors found the situation untenable; and slowly their agitations and the foresight of such great presidents as Charles W. Eliot of

Harvard, Andrew Dickson White of Cornell, and William Rainey Harper of Chicago brought them very considerable participation in academic government.

The first specific date I can cite is 1825, the year that Harvard established four faculties, that is, bodies of professors to govern their immediate areas.

These were the faculties of Harvard College, of the Divinity School, the Law School, and the Medical School.

THEN IN 1872 Harvard established an academic Council on which sat members of all faculties, a plan which has since lapsed at Harvard but which has been

in effect at the University of Chicago, for example, since its opening in 1892 and at scores of other institutions. Meanwhile all of them have unit faculties such as the Faculty of Arts and Sciences, the Faculty of Engineering, the Faculty of Law, each governing its own domain.

Boards of trustees retain the right to veto the legislation of these bodies, but they seldom employ it. When they do, hell usually breaks loose, and trustees long ago learned that even worse than a woman scorned is a faculty on the rampage. Thus professors have acquired a wide area of authority in the government of most American colleges and universities. They control

curriculums, research policy, appointments, promotions, and — except in highly controversial cases — tenure. This hardly justifies, one would think, the label of "hired men." Indeed, the history of the past century makes it clear that professors can extend their participation in academic government — if they have the will to use the instruments and agencies immediately at hand.

**Name Finalists**  
Mark J. Abramson and Timothy J. Chang, both seniors at South High School, have been named quarter-finalists in the Southern California Edison Co. college scholarship competition.



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BEECHNUT JUNIOR Baby Food 6 1/2-OZ. JAR	<b>14¢</b>	1
GOLDEN GRAIN CHICKEN OR BEEF Rice-A-Roni 8 1/2-OZ. PKG.	<b>29¢</b>	8
FOREMOST ASSORTED FLAVORS PKG. OF 6 Instant Breakfast 7 1/2-OZ. PKG.	<b>72¢</b>	7
JUNKET Danish Desserts 1 1/2-OZ. PKG.	<b>15¢</b>	2
KRAFT JET PUFF Marshmallows 16-OZ. PKG.	<b>29¢</b>	2
MY-T-FINE ASSORTED Puddings 3-OZ. PKG.	<b>10¢</b>	1
PLANTERS DRY ROAST Peanuts 13 1/4-OZ. JAR	<b>79¢</b>	10
PLANTERS DRY ROAST Spanish Peanuts 9-OZ. JAR	<b>57¢</b>	6

HILLCREST **FRUIT COCKTAIL** 16-OZ. CAN **21¢**  
EVERY DAY DISCOUNT PRICE  
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FILTER OR KING SIZE **CIGARETTES** CTN. **\$2.15** plus tax  
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HILLCREST Peas 16-OZ. CAN **16¢**

CAMPBELL Pork & Beans 28-OZ. CAN **27¢**

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PETER PAN SMOOTH OR CRUNCHY Peanut Butter 18-OZ. JAR **57¢**

RED OR WITH GRAPE OR ORANGE Hawaiian Punch 16-OZ. CAN **33¢**

CONCENTRATE Hawaiian Punch 16-OZ. BOT. **49¢**

CONCENTRATE Hawaiian Punch 16-OZ. BOT. **89¢**

SUGAR SPRECKELS BROWN OR POWDERED 16-OZ. PKG. **16¢**

MARKET BASKET Mayonnaise 32-OZ. JAR **47¢**

SEVEN SEAS GREEN GODDESS Salad Dressing 9-OZ. BOT. **43¢**

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PETER PAN Pink Salmon 16-OZ. CAN **69¢**

SNOWS Minced Clams 7 1/2-OZ. CAN **33¢**

SNOWS Clam Chowder 15-OZ. CAN **33¢**

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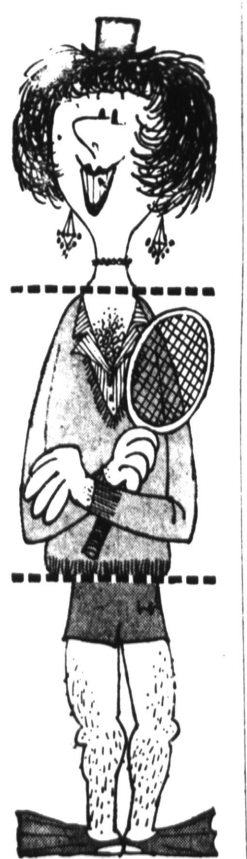
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