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### .. Employers

Angeles,
A statement of the Harbor Area Employers' Council Board of Directors yesterday said:
"Group action by employers as been decided upon by the Harbor Area Employers Council as the only feasible action by which s mall companies can match the power of a national mino.

The Council was devised to meet an acute situation with which the employers were unable to cope individually, to the distress of the, whole Harbor Area as all know well.

The Harbor Area Employers' Council is patterned after the

San Francisco Employers Council an on-profit corporation with labor problems in that city for years, and which definitely has proved that mutit employer has proved that mutit employer has proved that mutit employers of the small business man in dealing with strong winons.

The S. Francisco Employers council alore the laws of the State of the end that stable, peaceful and ling with strong winons.

The S. Francisco Employers and employees will be shown in the first formed for collective employer action. In dealing with labor unions, but it is peacage the most setched the complete of the small business man in dealing with labor unions, but it is peacaged the stable of the end that stable, peaceful and that wages, hours and working dealing with labor unions, but it is preapapt for maintained and honest it and that wages, hours and working agreements and obligations of the labor or panization.

Part of the credit for the fine gers of one hand the number of labor elabor or labor elabors, but it is preapapt for the credit for the fine gers of one hand the number of labor manual toil of the 1839-41 period care of hand the number of labor elabors or promote and encourage groups and to promote cooperations with the propers of the disturbances each, year in labor of reganizations, but it must be admitted that the complete or labor relations.

Part of the credit for the fine gress of one hand the number of labor relations and exercise of the rights of employers for mutual consumers of the labor organization was brought about largely through the formation of employers governed to a competition of the labor organizations with the program of the labor organization was brought about largely through the formation of the labor organizations with the numbers and others in matters of labor relations.

To promote the recognition of the labor organization was brought about largely through the formation of the labor organization was brought about paceful labor entire the provided and the propers to be repair of the credit of the cred

April 7 at 8 p.m. in the Torrance Civic Auditorium, it was announced.

Patterned after the San Francisco. Employers' Council, white has been handling labor negotiations with such success that labor strife in the northern city has been held to a minhum for years, the Harbor Area Employers' Council has been formed to bring about stable, peaceful and harmonious relations between the employers and employers in the harbor area, McCown said.

"The Council is selest to achieve a balance in labor relations of the collective strength comparable to strength some said.

James M. Nicoson, widely kinown labor relations consultant, is the Council's legal advisor. Prior to engaging in private practice, Nicoson was Resional Attorney for the National Labor Relations Board at Los Angeles.

A statement of the Harbor Area Employers' Council, and they are quoted from the Constitution and By-laws of the Harbor Area Employers' Council, and they are quoted from the Constitution and By-laws of the Harbor Area Employers' Council and they are quoted from the Constitution and By-laws of the Harbor Area Employers' Council and they are quoted from the Constitution and By-laws of the Harbor Area Employers' Council and they are quoted from the Constitution and By-laws of the Harbor Area Employers' Council and they are quoted from the Constitution and By-laws of the Harbor Area Employers' Council and they are quoted from the Constitution and By-laws of the Harbor Area Employers' Council and they are quoted from the Constitution and By-laws of the Harbor Area Employers' Council and they are quoted from the Constitution and By-laws of the Harbor Area Employers' Council and they are quoted from the Constitution

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matter of labor relations.

3. To promote the recognition and exercise of the rights of employers to bargain collectively.

4. To represent or assist its members and others in matters relating to negotiations, execution and performance of fair labor relations contracts, or otherwise.

5. To collect, compile and distribute information and statistics relating to any of the matters mentioned.

Recent difficulties which have disturbed the retail trade of the Harbor Area need not be discussed at length, for they are too vivid in memory, and they are not yet "cured."

Retail grocers face expiration of, contracts in September, and retail merchants now operate under annual contracts which expire late this year. There are many merchants of the area who are being faced with an effort by the union which is likely to involve them at any time.

Thus the need for this Council's immediate organization into a substantial and sound employers' Council is endeavoring to induce employers to join this movement so that they cannot be "picked off" one at a time. If a union succeeds in organizing to induce employers to join this movement so that they cannot be "picked off" one at a time. If a union succeeds in organizing all or substantially all of the employees in a given occupation in a community, it may bargain with from 10 to 20 employers completiors get his busianess. The union submits its demands. If the leven hopeyer does not acceed, he hatever when he acts alone. The union submits its demands. If the leven hopeyer does not acceed, he hatever when he acts alone. The union demands nor does he go out of business. The employer soon is the forgotten man. He has two choices, to submit to the demands or to go out of business. Through the Harbor Area Employer resistance through the organization, it will involve all of the organization, it will involve all of the organization, it will involve all of the organization in the more man and the proposer of the council to be worked out jointly with the others in his line of business, and he

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want to see any employer left outside.

The psychological effect upon the unions of group employer activities is difficult to measure, but it is unquestionably of considerable importance. Where the result of a public relations campaign solidifies the employers and binds the struck group, and where the presentation of the issues is such as to enlist the support of the public and the press in favor of the employers, the rank and file of the union become convinced that they have a "bum beef" and become critical of uni— leadership. The leadership cannot help being susceptible to some degree of this reaction. These factors all contribute their part in bringing about a settlement.

This Council seeks to achieve

a settlement.

This Council seeks to achieve a balance in labor relations founded upon a collective employer strength comparable to the collective strength of organized labor. Such relatively equal strengths lead to mutual respect and to the making and keeping of fair working agreements.

Approaching intricate problems

and to the making and keeping of fair working agreements.

Approaching intricate problems with a belief that they can be solved without destroying the rights of either party, and with full consideration for the public interest, this Council strives to make the Harbor ^\*vea a recognized centur of equitable, stable labor relations, an area in which industry and commerce can operate profitably and with security to employers, employees and the community.

The success of the Harbor Area Employers' Council in stabilizing labor relations in this area will have its effect on nonemployer groups and individuals, and for this reason, much support is being gained by the Council from these sources. While the owner-operated, one man

store's volume reflects the trend of retail sales, downward or up-ward, the business property own-er has been especially hard hit by the recent and current con-troversy with the retail clerks union. Their participation as as-sociate members of the Council is the result."





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